

Illinois Tool Works, Inc. - Water 2018

W0. Introduction

W0.1

(W0.1) Give a general description of and introduction to your organization.

Founded in 1912, ITW (NYSE: ITW) is a global industrial company centered on a differentiated and proprietary business model. The company's seven industry-leading segments leverage the ITW Business Model to generate solid growth with best-in-class margins and returns in markets where highly innovative, customer-focused solutions are required. ITW's approximately 50,000 dedicated colleagues around the world thrive in our decentralized, entrepreneurial culture. In 2017, the company achieved revenues of \$14.3 billion, with roughly half coming from outside North America. To learn more, please visit www.itw.com.

W0.2

(W0.2) State the start and end date of the year for which you are reporting data.

	Start date	End date
Reporting year	January 1 2017	December 31 2017

W0.3

(W0.3) Select the countries/regions for which you will be supplying data.

Argentina
Australia
Belgium
Brazil
Bulgaria
Canada
Chile
China
China, Hong Kong Special Administrative Region

Colombia
Costa Rica
Croatia
Czechia
Denmark
Finland
France
Germany
Hungary
India
Ireland
Italy
Japan
Malaysia
Mexico
Netherlands
New Zealand
Philippines
Poland
Portugal
Republic of Korea
Russian Federation
Slovenia
South Africa
Spain
Sweden
Switzerland
Taiwan (Province of China)
Thailand
United Arab Emirates
United Kingdom of Great Britain and Northern Ireland
United States of America

W0.4

(W0.4) Select the currency used for all financial information disclosed throughout your response.

USD

W0.5

(W0.5) Select the option that best describes the reporting boundary for companies, entities, or groups for which water impacts on your business are being reported.

Companies, entities or groups over which operational control is exercised

W0.6

(W0.6) Within this boundary, are there any geographies, facilities, water aspects, or other exclusions from your disclosure?

No

W1. Current state

W1.1

(W1.1) Rate the importance (current and future) of water quality and water quantity to the success of your business.

	Direct use importance rating	Indirect use importance rating	Please explain
Sufficient amounts of good quality freshwater available for use	Important	Important	Sufficient amounts of good quality freshwater available for use across ITW's operations and value chain is vital. Freshwater is used in some of our products, processes including quenching, rinsing, cooling of equipment, product testing and cleaning of equipment, parts and facilities. For suppliers it is important for the same reasons as for our operations. It is important for our customers as well; water quality affects the performance of some of our products, for example warewashers used in commercial kitchens.

	Direct use importance rating	Indirect use importance rating	Please explain
Sufficient amounts of recycled, brackish and/or produced water available for use	Neutral	Not very important	Many of our operations recycle water for use in processes and cooling of facilities. However, this is reported by a relatively low number of facilities compared to those that withdraw water. With the exception of water treatment equipment, our water reliant products use freshwater. We are not aware of any concerns related to recycled, brackish and/or produced water in the value chain.

W1.2

(W1.2) Across all your operations, what proportion of the following water aspects are regularly measured and monitored?

	% of sites/facilities/operations	Please explain
Water withdrawals – total volumes	76-99	The quantity of water from municipal supply and non-purchased water from operations over which ITW has operational control is collected at the corporate level each quarter. This water withdrawal is measured and monitored at the facilities and individual businesses. Water from businesses operating in leased non-manufacturing facilities are excluded. ITW applies its 80/20 business management process to aspects of its business operations, including resource monitoring management. These facilities do not have significant water withdrawals.
Water withdrawals – volumes from water stressed areas	76-99	The quantity of water from municipal supply and non-purchased water from operations over which ITW has operational control is collected at the corporate level each quarter. This includes the volume of water from stressed areas.
Water withdrawals – volumes by source	1-25	Being consistent with the 80/20 business management process, the water withdrawal volume by source is monitored for the facilities that consume 80% of the reported water withdrawals annually. This represents approximately 10% of ITW facilities. Focusing on this small percentage of facilities allows ITW to concentrate attention on a manageable group of facilities to make significant improvements in water management when it is necessary to do so.
Produced water associated with your metals & mining sector activities - total volumes	<Not Applicable>	<Not Applicable>
Produced water associated with your oil & gas sector activities - total volumes	<Not Applicable>	<Not Applicable>

	% of sites/facilities/operations	Please explain
Water withdrawals quality	Not monitored	Water withdrawals quality are neither regularly measured nor monitored at the corporate level; it is the responsibility of each facility to monitor this water aspect.
Water discharges – total volumes	Not monitored	Water discharge volumes are neither regularly measured nor monitored at the corporate level; it is the responsibility of each facility to monitor this water aspect.
Water discharges – volumes by destination	Not monitored	Water discharge volumes by destination are neither regularly measured nor monitored at the corporate level; it is the responsibility of each facility to monitor this water aspect.
Water discharges – volumes by treatment method	Not monitored	Water discharge volumes by treatment method are neither regularly measured nor monitored at the corporate level; it is the responsibility of each facility to monitor this water aspect.
Water discharge quality – by standard effluent parameters	Not monitored	Water discharge standard effluent parameters are neither regularly measured nor monitored at the corporate level; it is the responsibility of each facility to monitor this water aspect.
Water discharge quality – temperature	Not monitored	Water discharge temperature is neither regularly measured nor monitored at the corporate level; it is the responsibility of each facility to monitor this water aspect.
Water consumption – total volume	Not monitored	Water consumption total volume is neither regularly measured nor monitored at the corporate level; it is the responsibility of each facility to monitor this water aspect.
Water recycled/reused	1-25	The quantity of water recycled/reused by operations over which ITW has operational control is collected at the corporate level each quarter. Only a small portion of the total number of sites included in the measurement actually recycle/reuse water. This water is used mainly for cooling facilities and equipment.
The provision of fully-functioning, safely managed WASH services to all workers	100%	ITW facilities have access to water for sanitation, hygiene and operations.

W1.2b

(W1.2b) What are the total volumes of water withdrawn, discharged, and consumed across all your operations, and how do these volumes compare to the previous reporting year?

	Volume (megaliters/year)	Comparison with previous reporting year	Please explain
Total withdrawals	3028	Lower	The total withdrawal is slightly lower than last year, about 1.5%
Total discharges		Please select	Total discharge is not monitored at the corporate level.
Total consumption		Please select	Total water consumption cannot be calculated without the total discharge. Total discharge is not monitored at the corporate level.

W1.2d

(W1.2d) Provide the proportion of your total withdrawals sourced from water stressed areas.

	% withdrawn from stressed areas	Comparison with previous reporting year	Identification tool	Please explain
Row 1	42	About the same	WBCSD Global Water Tool	The percentage of water withdrawn from water stressed areas is based on the sites in areas where the Annual Renewable Water Supply per Person is stress, scarcity and extreme scarcity and sites where the Baseline Water Stress is high and extremely high. The sites whose water sheds are analyzed are from the sites that withdraw 80% of ITW's total water. 42% of this total water withdrawal is from stressed areas. This is not 42% of the total water withdrawn by ITW.

W1.2h

(W1.2h) Provide total water withdrawal data by source.

	Relevance	Volume (megaliters/year)	Comparison with previous reporting year	Please explain
Fresh surface water, including rainwater, water from wetlands, rivers, and lakes	Relevant but volume unknown	<Not Applicable>	<Not Applicable>	There are two known facilities that collect and use rainwater. One has converted its basement into a water reservoir for collecting rainwater, the other collects runoff from the parking lot to be re-used.
Brackish surface water/seawater	Not relevant	<Not Applicable>	<Not Applicable>	This is not an applicable source.
Groundwater – renewable	Relevant	493	Lower	The renewable ground water withdrawals is lower than last year, by approximately 10%.
Groundwater – non-renewable	Not relevant	<Not Applicable>	<Not Applicable>	This is not an applicable source.
Produced water	Not relevant	<Not Applicable>	<Not Applicable>	This is not an applicable source.
Third party sources	Relevant	2535	About the same	The quantity of water from municipal supply is nearly the same as last year's value, there is 1% increase in withdrawal.

W1.2j

(W1.2j) What proportion of your total water use do you recycle or reuse?

	% recycled and reused	Comparison with previous reporting year	Please explain
Row 1	11-25	About the same	CDP's method for calculating the % recycled and reused was used to calculate the percent of water recycled and reused for this year and the previous year.

W1.4

(W1.4) Do you engage with your value chain on water-related issues?

No, we do not engage on water with our value chain

W1.4d

(W1.4d) Why do you not engage with any stages of your value chain on water-related issues and what are your plans?

	Primary reason	Please explain
Row 1	Important but not an immediate business priority	ITW introduced the Supplier Code of Conduct which includes conservation of natural resources as a means of reducing negative environmental impact. It is possible that in the future suppliers may be required to report on water use, risks and/or management.

W2. Business impacts

W2.1

(W2.1) Has your organization experienced any detrimental water-related impacts?

No

W2.2

(W2.2) In the reporting year, was your organization subject to any fines, enforcement orders, and/or other penalties for water-related regulatory violations?

No

W3. Procedures

W3.3

(W3.3) Does your organization undertake a water-related risk assessment?

Yes, water-related risks are assessed

W3.3a

(W3.3a) Select the options that best describe your procedures for identifying and assessing water-related risks.

Direct operations

Coverage

Partial

Risk assessment procedure

Water risks are assessed as a standalone issue

Frequency of assessment

Annually

How far into the future are risks considered?

6 to 10 years

Type of tools and methods used

Tools on the market

Tools and methods used

WBCSD Global Water Tool

WRI Aqueduct

Comment

WRI Aqueduct and WBCSD's Global Water Tool are used to assess water risks for facilities that withdraw 80% of ITW's total water withdrawal each year. Both tools provide river basin level information for multi-decade periods. We examine Baseline Water Stress and Annual Renewable Water Supply per Person as key indicators, we also review the Total Renewable Water Resources. It is beneficial for ITW to understand the impact it has on where it withdraws water.

Supply chain

Coverage

None

Risk assessment procedure

<Not Applicable>

Frequency of assessment

<Not Applicable>

How far into the future are risks considered?

<Not Applicable>

Type of tools and methods used

<Not Applicable>

Tools and methods used

<Not Applicable>

Comment

Other stages of the value chain

Coverage

None

Risk assessment procedure

<Not Applicable>

Frequency of assessment

<Not Applicable>

How far into the future are risks considered?

<Not Applicable>

Type of tools and methods used

<Not Applicable>

Tools and methods used

<Not Applicable>

Comment

W3.3b

(W3.3b) Which of the following contextual issues are considered in your organization's water-related risk assessments?

	Relevance & inclusion	Please explain
Water availability at a basin/catchment level	Relevant, always included	It is important that there is sufficient water available for ITW operations.

	Relevance & inclusion	Please explain
Water quality at a basin/catchment level	Relevant, always included	Some facilities analyze water quality on a daily basis and make adjustments to production as needed.
Stakeholder conflicts concerning water resources at a basin/catchment level	Relevant, sometimes included	Facilities operating in areas where drought is an issue have occasionally met with stakeholders, local municipalities, to discuss water use in the area. Local stakeholder engagement and conflict resolution is managed at the division or business level.
Implications of water on your key commodities/raw materials	Relevant, not included	Estimates of future implications of water on key commodities/raw materials are not evaluated at the corporate level. The current emphasis on strategic sourcing will enable ITW to evaluate this in the future.
Water-related regulatory frameworks	Relevant, always included	Each year the risk level of future potential regulatory changes is reviewed for the facilities withdrawing 80% of the total water consumed by ITW, not all facilities.
Status of ecosystems and habitats	Not considered	ITW has not evaluated the status of the ecosystems and habitats in its operating regions. The annual watershed analysis done using the WSBC Water Tool does allow ITW to identify biodiversity hotspots, but this information is not a key part of the analysis.
Access to fully-functioning, safely managed WASH services for all employees	Not considered	It is assumed that all ITW facilities allow employees access to WASH services.
Other contextual issues, please specify	Not considered	No other contextual issues are evaluated.

W3.3c

(W3.3c) Which of the following stakeholders are considered in your organization's water-related risk assessments?

	Relevance & inclusion	Please explain
Customers	Relevant, sometimes included	Water risk is assessed for customers who have invited ITW to complete the CDP Supply Chain Water questionnaire. This only includes the facilities of the divisions that earn 80% of the ITW's total revenue from the specific customers.
Employees	Relevant, not included	Although directly impacted by ITW's ability to operate, employees are not included in ITW's overall water risk assessment.
Investors	Relevant, always included	ITW investors are a driving force behind the analysis of water risks.
Local communities	Relevant, always included	The annual assessment includes annual renewable water supply per person. This directly impacts the local communities.

	Relevance & inclusion	Please explain
NGOs	Not considered	NGO's are not directly considered in ITW's water risk assessments.
Other water users at a basin/catchment level	Relevant, always included	Other water users are factored in with the analysis of annual renewable water supply per person.
Regulators	Relevant, always included	The assessment includes regulatory risk levels.
River basin management authorities	Not considered	River basin management authorities are not factored into the water risk assessment.
Statutory special interest groups at a local level	Not considered	Statutory special interest groups are not factored into the water risk assessment at the corporate level. This is best managed at the divisional level.
Suppliers	Relevant, not included	ITW has recently placed an emphasis on its strategic sourcing efforts. In the future it is possible that suppliers will be directly considered in ITW's water risk assessments.
Water utilities at a local level	Not considered	Water utilities at a local level are not factored into the water risk assessment at the corporate level. This is best managed at the divisional level.
Other stakeholder, please specify	Not considered	No other water stakeholders are evaluated at the corporate level for this purpose.

W3.3d

(W3.3d) Describe your organization's process for identifying, assessing, and responding to water-related risks within your direct operations and other stages of your value chain.

Water risk assessment is undertaken independently of other risk assessments and covers direct operations of some facilities. ITW's 80/20 business management process is applied to determine the facilities that are included in the annual water risk assessment. These facilities withdraw 80% of the total water that is withdrawn by ITW. No risk assessment process standards are used.

W4. Risks and opportunities

W4.1

(W4.1) Have you identified any inherent water-related risks with the potential to have a substantive financial or strategic impact on your business?

No

W4.1a

(W4.1a) How does your organization define substantive financial or strategic impact on your business?

We would consider a substantive risk to exist only where any of our businesses changed their operations, sources of supply or customer base due to water related matters and such change in any one of our seven business segments was considered significant by that segment or ITW overall.

W4.2b

(W4.2b) Why does your organization not consider itself exposed to water risks in its direct operations with the potential to have a substantive financial or strategic impact?

	Primary reason	Please explain
Row 1	Risks exist, but no substantive impact anticipated	Due to the definition of substantive, the existing water risks do not pose a substantive impact to ITW. The water risks include operations in regions where water conditions range from abundant to extreme scarcity, flood and drought, and operations in areas where there is high competition for available supplies.

W4.2c

(W4.2c) Why does your organization not consider itself exposed to water risks in its value chain (beyond direct operations) with the potential to have a substantive financial or strategic impact?

	Primary reason	Please explain
Row 1	Risks exist, but no substantive impact anticipated	Existing water risks in the supply chain do not pose a substantive impact to ITW. Suppliers are typically located near ITW businesses; the water risks would be similar. The risks include operations in regions where water conditions range from abundant to extreme scarcity, flood and drought, and operations in areas where there is high competition for available supplies.

W4.3

(W4.3) Have you identified any water-related opportunities with the potential to have a substantive financial or strategic impact on your business?

Yes, we have identified opportunities, and some/all are being realized

W4.3a

(W4.3a) Provide details of opportunities currently being realized that could have a substantive financial or strategic impact on your business.

Type of opportunity

Products and services

Primary water-related opportunity

Increased sales of existing products/services

Company-specific description & strategy to realize opportunity

The Food Equipment segment manufactures warewash equipment for commercial kitchens that provides optimal cleaning with minimal water use and some have the ability to clean and sanitize without the use of chemical detergents. Another development from this segment is the ventless warewasher that recycles water vapor instead of releasing it. The water vapor is condensed and used in the cleaning cycle, reducing the need for additional water. Sales are mainly in the Americas, Europe and Asia.

Estimated timeframe for realization

Current - up to 1 year

Magnitude of potential financial impact

Low-medium

Potential financial impact

0

Explanation of financial impact

This is proprietary information to ITW and while this product is financially positive to our portfolio, we are not sharing this information publicly.

W6. Governance

W6.1

(W6.1) Does your organization have a water policy?

No

W6.2

(W6.2) Is there board level oversight of water-related issues within your organization?

Yes

W6.2a

(W6.2a) Identify the position(s) of the individual(s) on the board with responsibility for water-related issues.

Position of individual	Please explain
Board Chair	ITW's management, subject to oversight by our Board of Directors, structures, monitors and adjusts ITW's sustainability efforts in the manner that best serves the interests of the Company and its stakeholders. The Board is responsible for overall risk oversight of the Company, which includes ITW's strategic priorities, policies and goals related to environmental, social and governance matters. ITW's Board receives periodic updates regarding ITW's CSR activities and initiatives and will periodically review ITW's CSR strategy. Also, ITW has a Director of Environmental Health, Safety & Sustainability with day-to-day environmental-related responsibilities, including overseeing the execution of ongoing environmental and reg. compliance initiatives. Management and the Board are dedicated to continuing to advance ITW's commitment to global environmental sustainability and recognize the value in water disclosures and related programs. The Board is chaired by Scott Santi, CEO/Chairman.
Chief Executive Officer (CEO)	ITW's management, subject to oversight by our Board of Directors, structures, monitors and adjusts ITW's sustainability efforts in the manner that best serves the interests of the Company and its stakeholders. The Board is responsible for overall risk oversight of the Company, which includes ITW's strategic priorities, policies and goals related to environmental, social and governance matters. ITW's Board receives periodic updates regarding ITW's CSR activities and initiatives and will periodically review ITW's CSR strategy. Also, ITW has a Director of Environmental Health, Safety & Sustainability with day-to-day environmental-related responsibilities, including overseeing the execution of ongoing environmental and reg. compliance initiatives. Management and the Board are dedicated to continuing to advance ITW's commitment to global environmental sustainability and recognize the value in water disclosures and related programs. The Board is chaired by Scott Santi, CEO/Chairman.

W6.2b

(W6.2b) Provide further details on the board's oversight of water-related issues.

	Frequency that water-related issues are a scheduled agenda item	Governance mechanisms into which water-related issues are integrated	Please explain
Row 1	Scheduled - some meetings	Reviewing and guiding risk management policies Reviewing and guiding corporate responsibility strategy	The Board is responsible for overall risk oversight of the Company, which includes ITW's strategic priorities as well as policies and goals related to environmental matters, including climate change and water. ITW's Board receives periodic updates regarding the Company's CSR activities and initiatives and will periodically review the Company's CSR strategy.

W6.3

(W6.3) Below board level, provide the highest-level management position(s) or committee(s) with responsibility for water-related issues.

Name of the position(s) and/or committee(s)

Other, please specify (Vice President/GM)

Responsibility

Both assessing and managing water-related risks and opportunities

Frequency of reporting to the board on water-related issues

Not reported to board

Please explain

Climate and water-related risks and opportunities are assessed and managed at the business level. This includes region specific requirements and issues.

Name of the position(s) and/or committee(s)

Other, please specify (Director Env't, Health, Safety & Sus.)

Responsibility

Other, please specify (Provides oversight)

Frequency of reporting to the board on water-related issues

Annually

Please explain

Oversees the execution of ongoing environmental and regulatory compliance initiatives, including climate change and water. Annually provides analysis and data for report to the Board on environmental matters.

Name of the position(s) and/or committee(s)

Other, please specify (VP of Sourcing & EHSS)

Responsibility

Assessing water-related risks and opportunities

Frequency of reporting to the board on water-related issues

Annually

Please explain

Annually provides analysis and data for report to the Board on ESG matters generally, including climate change and water. Water-related issues, if material, would be reported to the board. Water issues have not been material to the Company.

W6.5

(W6.5) Do you engage in activities that could either directly or indirectly influence public policy on water through any of the following?

No

W7. Business strategy

W7.1

(W7.1) Are water-related issues integrated into any aspects of your long-term strategic business plan, and if so how?

	Are water-related issues integrated?	Long-term time horizon (years)	Please explain
Long-term business objectives	Yes, water-related issues are integrated	5-10	Our decentralized businesses each create a long range plan on an annual basis that consider strategic threats and opportunities. Water-related issues, as they may affect our businesses, are considered within the context of the long range plan. As example, our Warewash division has a strategic priority to reduce water consumption in the equipment they produce and this is a strategic imperative that drives certain product design priorities. ITW does not typically have manufacturing processes that are water intensive, so for many of our businesses, this is not a critical issue. Our business objectives are therefore to help our customers solve their needs for water efficient equipment and provide best in class solutions; and as a manufacturer which uses a modest quantity of water in our operations to continue to be vigilant about opportunities to reduce our own consumption.
Strategy for achieving long-term objectives	Yes, water-related issues are integrated	5-10	Our decentralized businesses each create a long range plan on an annual basis that consider strategic threats and opportunities. Water-related issues, as they may affect our businesses, are considered within the context of the long range plan. As example, our Warewash division has a strategic priority to reduce water consumption in the equipment they produce and this is a strategic imperative that drives certain product design priorities. ITW does not typically have manufacturing processes that are water intensive, so for many of our businesses, this is not a critical issue.
Financial planning	Yes, water-related issues are integrated	5-10	Our financial planning is comprehended as part of the long range planning process described above. While water is integrated within overall business consideration, it does not have a material financial effect on any of our businesses.

W7.2

(W7.2) What is the trend in your organization’s water-related capital expenditure (CAPEX) and operating expenditure (OPEX) for the reporting year, and the anticipated trend for the next reporting year?

	Water-related CAPEX (+/- % change)	Anticipated forward trend for CAPEX (+/- % change)	Water-related OPEX (+/- % change)	Anticipated forward trend for OPEX (+/- % change)	Please explain
Row 1	-88	100	19	10	Water-related CAPEX fluctuates from year to year. We anticipate that the anticipated forward trend will be positive as it has been for the past five years. It is difficult to anticipate the value of this trend, because the year-over-year changes have been inconsistent. Total water OPEX is not collected at the corporate level. Total purchased water cost is collected at the corporate level. This is the change shown as the water-related OPEX. This value does not include permit renewals, water quality testing or well maintenance. Those figures are managed by the divisions. Based on historical information, we anticipate that water costs will increase as time progresses.

W7.3

(W7.3) Does your organization use climate-related scenario analysis to inform its business strategy?

	Use of climate-related scenario analysis	Comment
Row 1	No plans for the next two years	There is no water-related scenario analysis performed at the corporate level. This analysis is better suited for the divisions.

W7.4

(W7.4) Does your company use an internal price on water?

Row 1

Does your company use an internal price on water?

No, and we do not anticipate doing so within the next two years

Please explain

ITW is a highly-decentralized company and, therefore, believes that sustainability goals and initiatives at ITW, such as an internal price on water, are most effectively established and managed “bottom-up” at each of our divisions rather than “top

down” from the corporate center. Our corporate social responsibility initiatives are designed to maintain a careful balance between our commitment to the environment and the flexibility required by our Company’s structure.

W8. Targets

W8.1

(W8.1) Describe your approach to setting and monitoring water-related targets and/or goals.

	Levels for targets and/or goals	Monitoring at corporate level	Approach to setting and monitoring targets and/or goals
Row 1	Our company sets no targets or goals	<Not Applicable>	<Not Applicable>

W8.1c

(W8.1c) Why do you not have water target(s) or goal(s) and what are your plans to develop these in the future?

	Primary reason	Please explain
Row 1	Other, please specify (Better est. at the division level)	ITW is a highly-decentralized company and, therefore, believes that sustainability goals and initiatives at ITW are most effectively established and managed “bottom-up” at each of our divisions rather than “top down” from the corporate center. Our corporate social responsibility initiatives are designed to maintain a careful balance between our commitment to the environment and the flexibility required by our Company’s structure.

W9. Linkages and trade-offs

W9.1

(W9.1) Has your organization identified any linkages or tradeoffs between water and other environmental issues in its direct operations and/or other parts of its value chain?

No

W9.1b

(W9.1b) Why has your organization not identified any linkages or tradeoffs between water and other environmental issues?

	Primary reason	Please explain
Row 1	Not considered, and we have no plans to do so	ITW is a highly-decentralized company and, therefore, believes that linkages and/or tradeoffs between water and other environmental issues are most effectively established and managed “bottom-up” at each of our divisions rather than “top down” from the corporate center. Our corporate social responsibility initiatives are designed to maintain a careful balance between our commitment to the environment and the flexibility required by our Company’s structure.

W10. Verification

W10.1

(W10.1) Do you verify any other water information reported in your CDP disclosure (not already covered by W5.1d)?

No, we do not currently verify any other water information reported in our CDP disclosure

W11. Sign off

W-FI

(W-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.

W11.1

(W11.1) Provide details for the person that has signed off (approved) your CDP water response.

	Job title	Corresponding job category
Row 1	Vice President, Global Strategic Sourcing & Environmental Health & Safety	Other, please specify (VP of Sourcing & EHSS)

W11.2

(W11.2) Please indicate whether your organization agrees for CDP to transfer your publicly disclosed data on your impact and risk response strategies to the CEO Water Mandate's Water Action Hub [applies only to W2.1a (response to impacts), W4.2 and W4.2a (response to risks)].

No